



#### **Applicant Flow Data Workgroup Meeting**

September 15, 2020

#### Created by the OPM Federal Staffing Center

OFFICIAL USE NOTICE: This material is intended exclusively for use by USA Staffing Customers and is not to be distributed without approval from the USA Staffing Program Office. This communication may contain information that is proprietary, privileged, confidential or otherwise legally exempt from disclosure. If you have received this presentation in error, please notify the USA Staffing Program Office immediately and delete all copies of the material.





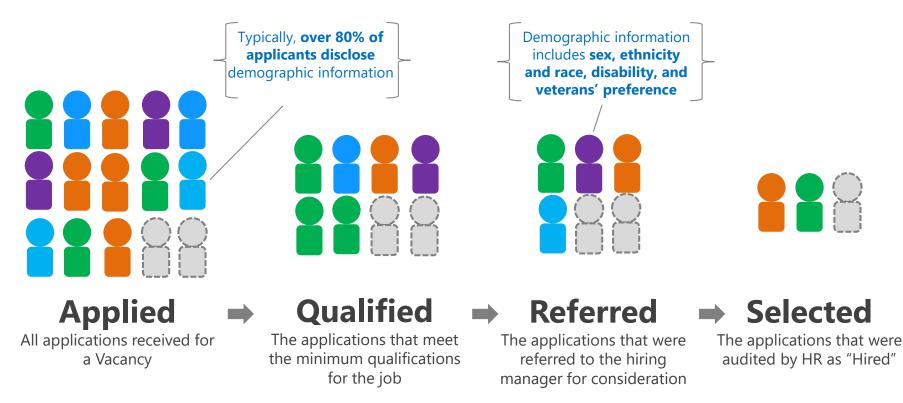
### **Overview**

- Refresher: AFD & Guidelines for Use
  - What is AFD?
  - How Should AFD be Used?
  - o AFD Permissions Update & Data Safeguarding
- Using AFD in Analysis & MD-715 Reporting
  - o MD-715 2.0 Notes
  - o AFD Standard Reports
  - o Demo and Q&A



## What is Applicant Flow Data?

**Demographic information is voluntarily collected from job seekers** in the USAJOBS profile and combined with **milestones in the hiring process** in USA Staffing





## **Guidelines for Use of Applicant Flow Data**

### **Applicant Flow Data may be used for:**

- A. Aggregate human capital reporting
- B. Determining rates of demographic representation in recruitment efforts
- C. Determining rates of demographic representation in hiring or merit promotion selections
- D. Determining rates of qualifications among demographic groups
- E. Evaluating the effectiveness of recruitment in reaching targeted demographic groups

#### Applicant Flow Data may not be used for:

- A. Influencing the decision to close or extend job announcements
- B. Influencing the decision to cancel recruitment actions
- C. Influencing the decision to use or not use a referral list of applicants
- D. Influencing selection decisions
- E. Identifying the race, ethnicity, or gender of specific named employees

#### **Rules of Behavior:**

https://help.usastaffing.gov/ResourceCenter/images/c/cf/Applicant Flow Data Access SOP 10-25-19.pdf



### **Guidelines for Use of Applicant Flow Data**

USA Staffing has implemented a number of **safeguards to prevent the misuse** of Applicant Flow Data.

Your voluntary responses are treated in a highly confidential manner. Your responses are not released to the panel rating the applications, to the selecting official, or to anyone else who can affect your application. This is vital information not available from any other source. No individual personnel selections are made based on this information. No information taken from this form is ever placed in your Personnel file.

#### Access

Users do not automatically receive access to AFD

### Availability

Data are only released after hiring actions are complete (certificates audited) **No Pll** Personally-identifiable

information is not included in the data provided



## **Guidelines for Use of Applicant Flow Data**

AFD is made available to users only if the vacancy is inactive, defined by these two conditions:

#### The announcement is not currently open

#### ✓ All certificates for a vacancy are audited or cancelled

If either of these conditions is not met, AFD will not be visible to users.

Additionally, if a previously inactive vacancy becomes active (e.g. the announcement is re-opened, an additional cert is issued, or a cert is un-audited), AFD for that vacancy will no longer be visible



- Announcement Opens
- People apply for the job
- Announcement Closes



- Certificates Issued to Hiring Manager
- Hiring Manager makes Selections
  HR reviews and audits all certs

- Inactive vacancies are added to the AFD dataset nightly



## **Safeguarding Applicant Flow Data**

- Staffing Account Holders may now be provisioned for Applicant Flow Data Access as well.
- This previously was not an option in an effort to prevent the user's ability to map AFD back to applicant PII.
- This new access comes with a **responsibility to safeguard the data** from misuse.
- Examples of Safeguarding Best Practices:
  - Do not provide AFD for a single New Hire.
  - Do not provide AFD for a 'group' which could be easily mapped to staffing data (consider size and attributes).
  - Aggregate/summarize AFD to produce rates, trends and other high-level metrics.





### **MD-715 2.0 Notes**



### **MD-715 – New Disability Codes**

#### F. The New Disability Codes

Additionally, in 2016, OPM updated its SF-256 form to reflect the current definitional language with respect to the disability community. In FY 2017, EEOC modified the "B" workforce data tables to account for the new codes in the SF-256 form. Agencies should ensure that their personnel data collection systems capture the new codes.

Unlike the applicant flow data, the SF-256 form currently collects only one type of disability per employee. To ensure consistency with the demographic and applicant flow data, EEOC will coordinate with OPM to ensure that the SF-256 form allows for multiple types of disabilities. For agencies that can collect multiple types of disabilities per employee in their demographic data, they should include that information in the B tables. EEOC will no longer require the types of targeted disabilities.

MD-715 2.0 Section IV - EEOC

- Applicant Flow Data is consistent with the 2016 updates to the SF-256
- The MD-715 B6 and Applicant Flow Data Detail standard reports provide disability data labeled to reflect the requirements of the "B" tables
- A crosswalk between AFD disability codes to SF-256 codes can be found on the Resource Center



### MD-715 – Permanent vs Temporary Employees

#### H. Permanent vs. Temporary Employees

Tables A/B 1 have separate sections for permanent and for temporary employees. Those agencies with temporary employees must file two sets of Tables A/B 4, A/B 5, and A/B 6, one for permanent employees, and one for temporary employees. All other tables should only capture data for permanent employees. Tenure codes 1 and 2 are considered permanent employee status. Any part time, intermittent, or seasonal employee with tenure code 1 or 2 is reported as permanent.

MD-715 2.0 Section IV - EEOC

 The Applicant Flow Data provided by USA Staffing now includes an attribute that identifies permanent or temporary employees

#### **Announcement Appointment Type**



### MD-715 – Management Occupation Category

#### I. Management Occupational Category

In Tables A/B 3 and 8, the "officials and managers" occupational category has been changed to "management." The "management" category contains new subcategories, including "executives," "managers," and "supervisors," to more accurately describe the functions of these positions. Instead of using grade levels to distinguish the levels of management, Tables A/B 3 and 8 categorize management officials based on their level of responsibility and influence in the organizational hierarchy. The intention is for each subcategory of management to include individuals with equivalent levels of influence and responsibility at different agencies, even though their titles or grades may not always be the same.

Currently, agencies can identify the executives based on their hiring authority (e.g., SES); however, OPM's Guide to Data Standards does not distinguish between managers and supervisors because both fall within the supervisory status code 2. EEOC will coordinate with OPM in establishing a process to identify managers separately from supervisors. Until that process is implemented, agencies can continue to rely upon the grade levels to distinguish between managers and supervisors. Using the GS plan, the managers would be GS-13 and GS-14, while supervisors would be GS-12 and below. Agencies with alternate pay plans should use their grades that are equivalent to the GS grades.

MD-715 2.0 Section IV - EEOC

• The Applicant Flow Data provided by USA Staffing now includes an attribute that identifies whether or not a position is supervisory

#### **Vacancy Supervisory Position**



### MD-715 – Collection of Internal Competitive Promotions

#### J. Collection of Internal Competitive Promotions

In tables 6, 7, and 8, agencies are required to provide applicant flow data and selection data for internal competitive promotions. Pursuant to Chapter 14 of OPM's Guide to Processing Personnel Actions ("Guide") defines a promotion as a change of an employee while continuously employed from one grade to a higher grade, or makes permanent a temporary selection. The promotions will include data for agency employees as well as employees from other federal agencies, who applied through the merit promotion process. For agencies that use USA Staffing, OPM recommends the best way to collect applicant flow data for promotions is to sort by the announcement type for merit-based promotions. As to the selections data, OPM's Guide provides that agencies should combine the results for the nature of action codes pertaining to promotions (702 and 703). In addition to the promotion codes, agencies can also utilize conversions and/or transfers if they assign federal employees to a higher grade level following a competitive selection process. For the appropriate nature of action codes and legal authorities to consider, agencies should consult Chapters 9 and 14 of OPM's Guide. EEOC will continue to coordinate with OPM in improving the process to collect demographic and applicant flow data for internal competitive promotions.

MD-715 2.0 Section IV - EEOC

- USA Staffing does not collect Nature of Action Codes (the codes entered into personnel systems that determine if a promotion has occurred)
- As a proxy for distinguishing between agency internal candidates, other federal candidates, and candidates from the general public, we encourage users to utilize the Announcement Type attribute.
- Given the MD-715 guidance here, users should include both the *Is Internal Merit Promotion* and *Is Merit Promotion* announcement types for *Internal Competitive Promotions*



### **MD-715 – Interviewed Applicants Phase**

Vacancy Announcements	#	
Relevant Applicant Pool	%	
Internal Applications	#	0
	%	100%
Qualified Internal Applicants	#	0
	%	100%
Referred Applicants	#	0
	%	100%
Interviewed Applicants	#	0
	%	100%
Internal Selections	Ŧ	0
	%	100%

- Applicant Flow Data does not currently include an *Interviewed* phase
- USA Staffing is in the process of developing system functionality to track multiple hurdles of the assessment and hiring process, including an interview phase
- Once this functionality is developed, we will work on integrating this additional phase into Applicant Flow Data



### **Standard Applicant Flow Data Reports**

## **Applicant Flow Data (AFD)**

#### Users have access to 3 standard reports

Team content > USA Staffing Packages and Folders > Applicant Flow Data > Applicant Flow Data Analytics

Applicant Flow Data Detail Report

6/30/2020 11:11 AM

MD-715 "A" Tables - Mission Critical Occupations Distribution by Race, Ethnicity, and Sex 7/23/2020 1:25 AM

MD-715 "B" Tables - Mis ... by Disability 7/23/2020 1:20 AM

- Only source for USAS AFD
- Standard reports to support MD-715 Reporting

#### Detail Report

- Flexibility
- In-depth Analysis outside of Cognos using pivot tables
  - Barrier Analysis
  - EEO Studies







#### MD-715 "A" Tables – Mission Critical Occupations Distribution by Race, Ethnicity, and Sex

This report includes summarized applicant responses to ethnicity/race and sex demographic questions in the USAJOBS job seeker profile to respond to the MD-715 requirements for the "A" Tables (Mission Critical Occupations Distribution by Race, Ethnicity, and Sex).

USA	A Staffing®	<b>•</b> •	○ ○ · <sup>2</sup>			New report 🗸							
☆	Total Applications Race, Ethnicity, and Sex												
<b>्</b>			ternal Competitive I esources Management	Promo	otion								
6	Sex Response	Total Applications	Qualified Applications	US	A Staffina®		ک م		New report 🗸				
<u>.</u>	Male	659	172		, otannig								
	Female	1,381	461	☆	Total Applications	Race, Ethnicity, and Sex							
$\boldsymbol{\times}$	Omitted	523	176		MD 745 America	MD-715 Announcement Type: Internal Competitive Promotion							
	<b>Total Applications</b>	2,563	809	O,	MD-715 Annound	ement Type: Internal Co	hal Competitive Promotion						
	Occupational Series	s: 0343 - Managem	ent And Program Analy	s 💽	Occupational Series	: 0201 - Human Resources N	rces Management						
					Sex and Ethr	nicity/Race Response	Total Applications	Qualified Applications	Referred Applications	Selected Applications			
	Sex Response	Total Applications	Qualified Applications	•	Hispanic or Latino Ma	ales	89	15	9	0			
	Male	922	446		Hispanic or Latino Fe	emales	165	50	24	0			
	Female	1,185	621	8	White Males		208	56	39	3			
	Omitted	620	316	-	White Females		272	87	59	2			
	Total Applications	2,727	1,383		Black or African Ame		294	85	50	2			
		· · ·			Black or African Ame	erican Females	797	273	164	4			
					Asian Males		32	6	4	0			
					Asian Females	Near Desificatelant des Mart	51	20	16	1			
						Other Pacific Islander Males	2	0	0	0			
					American Indian or A	Other Pacific Islander Females	5	0	0	0			

Team Content > USA Staffing Packages and Folders > Applicant Flow Data > Applicant Flow Data Analytics



#### **MD-715 "B" Tables – Mission Critical Occupations Distribution by Disability**

This report includes summarized applicant responses to disability questions in the USAJOBS job seeker profile to respond to the MD-715 requirements for the "B" Tables (Mission Critical Occupations Distribution by Disability).

SA	Staffing® [		) ( <b>)</b> ~	Ç	New	report 🗸							
	Total Applications Ta	argeted Disabilities											
N	MD-715 Announcem	ent Type: Intern	nal Competit	ive P	romotion								
c	Occupational Series: 03	43 - Management /	And Program A				A						
$\bigcirc$	Total Disability	Total Applications	Qualified Appli	05	A Staffing" 💾 🗸 🖉			New report	~				
•	No Disability (05)	1,202	584	合	Total Applications Targeted Disabilities	6							
-	Not Identified (01)	1,260	648		MD-715 Announcement Type: Inte	rnal Competitiv	e Promotion						
	Disability (02-03, 06-99)	268	151	O,	MD-715 Announcement Type: Internal Competitive Promotion								
	Total Applications	2,730	1,383		Occupational Series: 0343 - Management	And Program Ana	llysis						
					Targeted Disability	Total Applications	Qualified Applications	Referred Applications	Selected Application				
				22	Developmental Disability (2)	4	2	0	0				
					Traumatic Brain Injury (3)	11	6	4	0				
				$\mathbf{X}$	Deaf or Serious Difficulty Hearing (19)	21	10	4	0				
					Blind or Serious Difficulty Seeing (20)	7	5	2	0				
					Missing Extremities (31)	2	1	1	1				
					Significant Mobility Impairment (40)	15	11	7	1				
					Partial or Complete Paralysis (60)	4	3	2	1				
					Epilepsy or Other Seizure Disorders (82)	10	7	5	0				
					Intellectual Disability (90)	1	1	1	0				
					Significant Psychiatric Disorder (91)	49	25	13	0				
					Significant Disfigurement (93)	5	4	1	0				

Team Content > USA Staffing Packages and Folders > Applicant Flow Data > Applicant Flow Data Analytics



### **Applicant Flow Data Detail Report**

This report includes detailed data related to applicant responses to ethnicity/race and sex demographic questions in the USAJOBS job seeker profile. Information gathered from this report can be aggregated to respond to MD-715 2.0 requirements or to complete other AFD analyses.

USA	Staffing" 🖺 - 🎧 🕞 - 🖆							New report 🗸					≏     •
C ent	Application Last Submitted Date	Application Record Status Code	Application Record Status Code Description	Applied Indicator	Qualified Indicator	Referred Indicator	Selected Indicator	Not Referred - Ineligible Indicator	Not Referred - Eligible Not on Certificate Indicator	Application Claimed Veterans Preference Description	Application Adjudicated Veterans Preference Description	Sex Response	Ethnicity and Race Category
	12/27/2017	IN	Ineligible for Certificate	1	0	0	0	1	0	NP - No Preference.		Male	Omitted
	01/05/2018	IN	Ineligible for Certificate	1	0	0	0	1	0	NP - No Preference.		Female	Omitted
8	01/05/2018	IN	Ineligible for Certificate	1	0	0	0	1	0	NP - No Preference.		Female	Black or African American
	01/04/2018	HH	Hired from a Career Certificate	1	1	1	1	0	0	NP - No Preference.		Omitted	Omitted
	01/05/2018	IN	Ineligible for Certificate	1	0	0	0	1	0	NP - No Preference.		Male	Black or African American

#### Job Aide for the Applicant Flow Data Detail Report with a full list of data items:

https://help.usastaffing.gov/ResourceCenter/images/1/1d/Job\_Aid - Applicant\_Flow\_Data\_Detail\_Report\_v2\_10-25-19.pdf



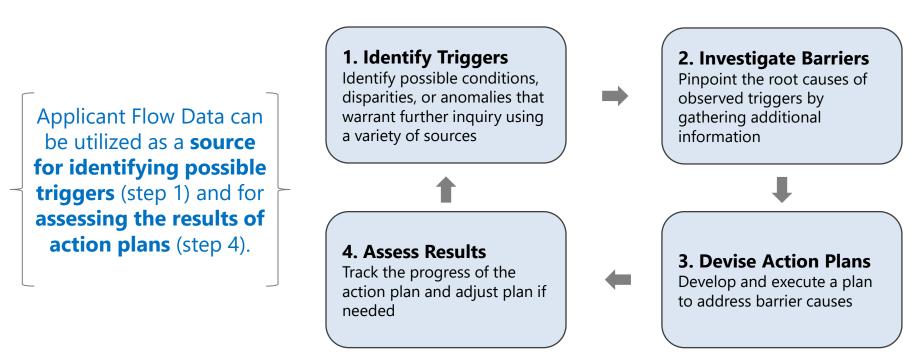
### Using AFD in Analysis & MD-715 Reporting



### **Using AFD for Barrier Analysis**

### **Barrier Analysis**

A mixed method approach to identify policies, procedures, or practices that limit employment opportunities for members of a particular group



EEOC Presentation on Conducting Barrier Analysis, 2016





### **Questions/Analysis Demo**



### Resources

### **USA Staffing Cognos AFD User Guide**

Includes the Rules of Behavior, descriptions of data elements, and instructions for accessing AFD through Cognos

https://help.usastaffing.gov/ResourceCenter/images/c/cf/Applicant Flow Data Access SOP 10-25-19.pdf

### **Mixed Agency Quarterly Cognos Training Sessions**

Training session are monthly, typically the last week of the month. Each training skill level rotates on a quarterly basis. Contact your USAS to request registration when classes are announced.

Contact: USA Staffing Talent Analytics Branch Usastaffingdata@opm.gov